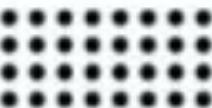




KOGI STATE 2026 BUSINESS ENABLING REFORMS ACTION PLAN



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KOGI STATE



2026 BUSINESS ENABLING REFORMS ACTION PLAN (BERAP)

State Action on Business Enabling Reforms
(SABER) Program

6th November, 2025

Date of EXCO approval

The BERAP was developed in consultation with the private sector in the state.



His Excellency,
Alhaji Ahmed Usman Ododo FCA
Executive Governor of The State

A handwritten signature in black ink, appearing to read "Asiwa Idris".

Asiwa Idris, FCA
Commissioner of Finance,
Budget and Economic Planning



REFORM AREAS



Improved Land Administration and Land Investment Process

REFORM 1



Increased Certification of Export Commodities in Kogi State

REFORM 2



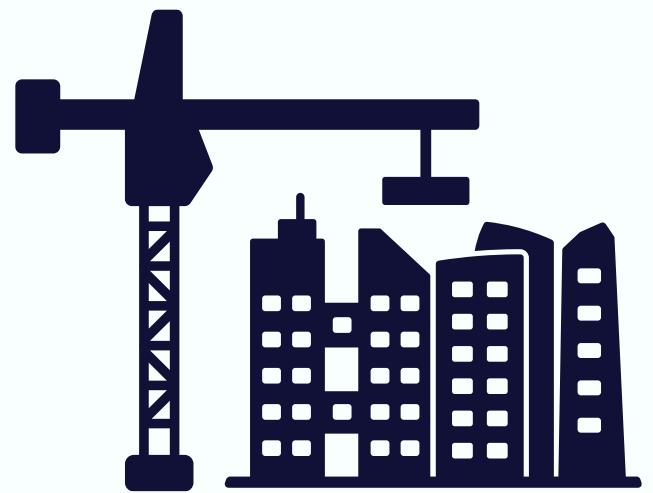
Simplified Tax Regime

REFORM 3



Improved business and investment environment for sustainable growth and development.

REFORM 4



Improved Regulatory Framework for Private Investments in Fiber Optics Infrastructure.

REFORM 5



REFORM AREAS



Quick access to
seemless justice

REFORM 6



BERAP ACTION PLAN



REFORM AREA 1

Improved Land Administration and Land Investment Process



REFORM OBJECTIVE



1. To create a digital land registry.
2. To simplify and streamline land processes.
3. To promote transparency in land administration.
4. To build trust and confidence in land ownership.
5. To improve the investment climate.
6. To promote sustainable land use and ensure investors in agriculture have access to secure and reliable land through responsive and inclusive engagement with relevant stakeholders.

DELIVERABLES



1. Updated cadastral map to be delivered by 4th Qtr.
2. 100% digitalization of land administration Streamline administrative process 1st Qtr 2026.
3. Improved valuation and taxation framework.
4. Improved monitoring and evaluation framework.
5. Allocated 4000 hectares for the Ajaokuta Economic City ground opening in the 1st Qtr.
6. Allocated 20 hectares for cashew production in 2nd Qtr.

EXPECTED IMPACT



1. Stronger property rights.
2. Enhance urban and rural development.
3. 100% land allocation digitalized
4. Reduction in land disputes and conflicts.
5. Stimulating both property and intensive agricultural investment and economic growth.
6. Improved revenue generation.



BERAP ACTION PLAN



REFORM AREA 2



Increased Certification of Export Commodities in Kogi State

REFORM OBJECTIVE



1. To improve product value.
2. To increase export opportunity.
3. To ensure that all export-bound commodities are standardized, traceable, and meet global market requirements.

DELIVERABLES



1. 25% Enhanced market access.
2. Higher export quality to achieved by 2nd Qtr.
3. Increased income to farmers by 4th Qtr 2026.
4. Export readiness
5. Capacity building on certification protocols targeted 1st Qtr of 2026

EXPECTED IMPACT



1. Boost in Export revenue by increased yield of cash crops like Cashew (from 1.7mt/ha 2.0mt/ha), Sesame (from 0.5 to 1mt/ha), Cassava (from 20mt/ha 25mt/ha).
2. Expand the capacity of exporting investors.
3. Increased direct foreign investment and partnership to 10% increment from initial baseline.
4. Increased mining sector contribution to IGR from 0.05% - 0.5%
5. Enhance access to agricultural financing by 10%.



BERAP ACTION PLAN

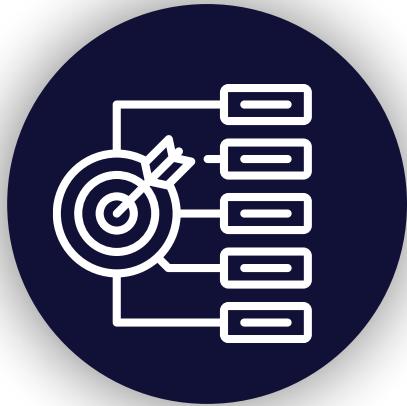


REFORM AREA 3

Simplified Tax Regime



REFORM OBJECTIVE



1. To consolidate fees and levies between state and local government.
2. To enlighten the public on harmonized rates and levies.
3. To automate business premises registration and dispute resolution processes.

DELIVERABLES



1. Increase transparency in tax administration.
2. Increase revenue generation from N3.2b monthly to N6bn.
3. Simplified ease of doing business.
4. Simplify tax administration in SMEs

EXPECTED IMPACT



1. Improved community development.
2. 100% reduced tax avoidance and evasion.
3. Create 2500 job opportunities.
4. Block revenue leakages.
5. 100% Grievance redress response deployed automated systems



BERAP ACTION PLAN



REFORM AREA 4

Improved business and investment environment for sustainable growth and development.



REFORM OBJECTIVE



1. To expand business and investment opportunities by attracting investors to Kogi state.
2. To grow Kogi State economy and bring her at par with sister states in Nigeria.

DELIVERABLES



1. 2500 Job Creation in 12months.
2. Increase per capital income
3. Boost the economic activities.
4. Host Kogi State Investors Summit in 1st Qtr 2026.
5. Increase infrastructural development.
6. Established Ajaokuta Economic City/ Kogi – Hunan free trade Zone in Q1 in 2026.

EXPECTED IMPACT



1. Increased Revenue Generation.
2. Increase in Business Registration target by 60%.
3. Enhanced Human Capital Development.
4. Increased value of external investment into the State by 40%.



BERAP ACTION PLAN



REFORM AREA 5

Improved Regulatory Framework for Private Investments in Fiber Optics Infrastructure.



REFORM OBJECTIVE



1. To facilitate issuance of permits/licenses to the State investors.
2. Fostering job creation.
3. To enhance delivery of public services using digital technologies.
4. To build a strong foundation for digital economy in the state.
5. To enhance security operation/service in the state.

DELIVERABLES



1. Archiving expansion of network services to rural communities to be completed in the 4th Qtr.
2. Provide support services to other investors in the state.
3. Reduce state's poverty percentage to 30% by end of the year.
4. Offers opportunities for economic growth in both urban and rural areas.
5. Mitigates State's insecurity Constraints.
6. 90% reduction in timeline of RoW approval process from over 3 months to 21 days window.

EXPECTED IMPACT



1. Increased KMs of FOCs deployed to the state from 35.4% to 50%.
2. Build strong foundation for digital economy by providing digital hub increment by 20% from 2024 baseline
3. Increased employment opportunities.
4. 1000km Route of broadband passing through
 - Lokoja-Kabba-Egbe (Kwara Link), Lokoja-Kotonkarfe-Chikara (Abuja Link), Lokoja-Okehi-Ogori, Lokoja-Idah-Ayingba- Ankara routeConnected across 21 LGAs to broadband.



BERAP ACTION PLAN



REFORM AREA 6

Quick access to
seamless justice



REFORM OBJECTIVE



1. To avail the general public and legal practitioners to cheaper, easier, and non-litigious justice delivery.
2. To increase more public confidence in justice delivery

DELIVERABLES



1. More inflow of revenue through filing of more cases.
2. Increased in Investments by Investors as a result of fast-track disposition of Matters.
3. Bring justice closer to the general public and other end users with at least 3 more small claims Courts established in the 3 senatorial districts by Q4.

EXPECTED IMPACT



1. Increased Number of cases settled through the small claims court by 50%
2. Increased speedy implementation of justice in less than 3months to >40%

Thank You

For Your Attention



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