

### KOGI STATE BUSINESS-ENABLING REFORM ACTION PLANS (BERAP) & PROGRESS REPORT

State: KOGI

Reporting period: FY 2024

SABER Focal Person: Mr Ebnezass O Bayode

List of contributing entities: Ministry of Finance, Budget and Planning, Ministry of Commerce and Industries, Ministry of Justice, Kogi State Town Planning Board, Kogi State Internal Revenue Service, Land and Survey, Kogi State Investment Promotion Agency, Kogi State Utility Infrastructure Management & Compliance Agency, Kogi State Geographic Information System, Kogi State Chamber of Commerce Mines & Industries (KOCCLIMA).

**URL Link to the published BERAP**

Is this plan approved by the State Executive Council (SEC)

Yes

*Choose as appropriate*

If this was approved by SEC, please state date:

22/12/2023

KOGI STATE 2024 BUSINESS ENABLING REFORM ACTION PLAN											Progress Update		
S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Responsible MOA	Contributing MOAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps	
1	Improved transparency and sustainability in the property registration and land investment process	1. Identify the physical addresses of all Residences in a Classified Area/ settlements, including the physical addresses for Apartment Residents; 2. to attempt to locate the addresses for Persons who own the Residences, if they do not reside at the Residence; and 3. to attempt to locate individuals who previously resided at and/or owned a Residence within the Area during the Class. 4. Ensure Urban observatory, improve security of properties and live, aid physical planning and control, provision of physical infrastructures and a booster to revenue generation.	1. Sensitize property owners on the need for their property records to be registered on the Kogi State Geographic Information System (KOGIS) database. 2. Publishing Radio jingles and flyers organizing town hall meetings 3. Mapping/base map of Kogi state 4. Carry out Property identifications implementation across the entire State, using mobile hand held devices with specialized application. 5. Training and deployment of adhoc staff	50% identification & capturing of Land properties, Building and structures, Government and Private Properties Including industries, hotels, plazas, Parks, Homes etc	Land and Survey	Kogi State Geographic information System (KOGIS), Kogi State Internal Revenue Service (KIGIRS), Kogi State Investment Promotion Public and Private Partnership (KOSIPPPP) Town Planning & Development Board	N345,000,000	Jan -24	Dec-24	ONGOING	1. Sensitization intensified in 2024. 2. Radio jingles across all stations still ongoing with over 50% captured. 3. Property Identification: Ongoing. 4.The Kogi State Geographic information System has been able to carry out training for 10 adhoc staffs and 30 Permanent staff on capturing. 5. CxftD Archiving ongoing and consistently updating. CHALLENGES: 1. IT INFRASTRUCTURE GAP: Limited access to high-speed internet and modern IT infrastructure. Unreliable power supply affecting server uptime and digitization workflow. 2. HUMAN RESOURCES CAPACITY: Need for consistent training and retraining of staff	*The completion of the property identification. Base mapping is carried over into 2025 Action plan. *Continuous updating of CxftD archiving and indexing. *Meeting up the expected target to digitize and archive 95% of CxftD registered between 2021-2025. *Ensure 15% increase in CxftDs registered, digitized and archived in 2025. *Increase female gender registration in 2025	
2	Improved regulatory framework for private investments in fiber optic infrastructure.	Improve businesses access to internet , skills and up todate information	Meeting with Network, providers, regulators and investors. Registration of investors, Licensing and Permits, Right of Way acquisition, Information Management in respect of geographical information system, Price Regulation of unbundled fibre products, Future Review. Training & capacity building of staff. Development of a robust one-stop shop website.	Mapping of all routes for fibre cables and utility right of ways in conjunction with Network and other service providers.	Kogi State Utility Infrastructure Management & Compliance Agency	Kogi State Information, Communication andTechnology Agency (KICTA), Ministry of Works, Land and Survey Town Planning Development Board.	N250,000,000	Jan-24	Dec-24	ONGOING	1. Continuous sensitization of TELCOs and other fibre optic cable investors for familiarisation with KUMCA and the importance of registering under the agency. CHALLENGES: 1. lack of funds to map the route of fibre optic cable infrastructure in Kogi State 2. delay by network operators to provide evidence of registration for their identified fibre optic treatments and refusal to regularise where infractions were identified. 3. lack of funds for training of staff.	1. Engage auditors to audit existing fibre optics cable already laid. 3. Training and capacity building of KUMCA staff 4. Mapping of fibre optic cable route in Kogi state. 5. State Government to provide Office and Vehicles for KUMCA.	
3	Increased transparency of official fees and procedures	Make the fees and rates charged as approved by State Tax laws as amended in all revenue lines and are made known to the public and no hidden charges.	The Laws, rates, fees and charges will be published in the State Website, Kogi State Government Websites and Newsletters of KIGIRS, intermittent publication and media outing on Electronic media.	All the fees that will be charged by the Ministry are contained in the State Harmonized Laws and these are the fees that will be published as contained in the Action steps	Ministry of Commerce and Industry	Kogi State Internal Revenue Service (KIGIRS), Ministry of Justice, Kogi Chamber of Commerce Industry Mines & Agriculture (KCCIMA)	N10,000,000	5/1/2024	31/03/2024	COMPLETED	*The land use act, Fees and other laws has been published on the State websites find link: <a href="https://kgirs.kstn.ng">https://kgirs.kstn.ng</a>		
4	Increased Transparency of fees & levies for inter-state trade and increased export certification	Increase ease of doing business across the State using the state harmonized tax law.	All road blocks across the State are to be dismantled as directed by the Executive Governor to ease the flow of goods and services across the states. 2. Establishment of produce centers & ware houses to reduce multiple taxation. 3. Encourage establishment of cooperative organizations.	1.Haulage Fees will be collected at the point of Loading and Offloading hence no road block will be allowed. 2. Export Certification has been fully automated, however, the use of the channel needs sensitization and awareness. 3. All illegal road blocks across the State must be demolished by the Law enforcement agents who will maintain free movement	Ministry of Commerce and Industry	Ministry of Information, KIGIRS, Marketing board, KCCIMA, State Vigilante Service, Police and Civil Defence, and Military.	N200, 000,000	2/1/2024	12/12/2024	COMPLETED	I. All road blocks has been dismantled with sign post prohibiting road blocks erected at strategic locations II. Collaboration between the State and private warehouse owners to reduce multiple taxation on produce. III. Sensitization ongoing via electronic and print media including, billboards and the Social media. IV. Over 600 businesses and	I. Creating extensive awareness by mounting of more billboards at strategic locations prohibiting illegal roadblocks for tax collection. II. Continuous awareness through Radio, Tv and Social media. III. State Export promotion agency fully up and operational	
5	Simplified State and Local business tax regime	Single tax body administering tax in the State.	1.The expired MOU between the State KIGIRS and the 21 Local Government will be renewed effective January 2024. 2. The MOU will be consolidated into permanent Law such that all revenue will be administered by the KIGIRS. 3. Local Government Revenue Officers will be subjected to competency test and those who are successful will be transferred to KIGIRS as Staff while the unsuccessful will be moved to another department of the Local Government. 4.4 joint account where DIG and Treasurer will be signatories but a confirmation from KIGIRS is made before withdrawal by the Local Government. 5. Monthly Revenue Performance meeting to be chaired by the KIGIRS and Ministry of Local Government with 21 Local Government Chairmen and Treasurers as Participants will happen monthly 6. All cash collection is to be outlawed.	The reform is focused on achieving simplified tax regime that will lead to increase in transparency & IGR for both the State and the Local Government	KIGIRS	Ministry of Local Government and Industries, State House of Assembly, MOG KCA, Chairmen of the 21 Local Government & their Director of Local Govts.	N200,000,000	5th January, 2024	12th Dec, 2024	COMPLETED	*An MOU on harmonized taxes between the State, KIGIRS and 21 Local Government Areas has been signed. *A single interstate road taxes sticker has been created by ITB to serve a harmonized payment portal. This covers payment across the State. Link: <a href="https://fn.kg.gov.ng">https://fn.kg.gov.ng</a> CHALLENGES: Sensitization of road transport owners and road users on the how to navigate and use the harmonized payment portal in other to achieve full adoption of cashless payments. *Substantial awareness to reach out to all Local government and ward levels of the state.	Continuous awareness through every other means of communication. Radio, TV, Social media, Road walks and townhall engagement with stakeholders for better understanding of the harmonized fees.	
6	Improve domestic and external trade competitiveness	Quality improvement on all products in the state with special focus on Cashew nut production and reduced cost of labour.	1.Cashew producing farmers will be supervised by Extension workers to ensure quality harvest. 2. We will create enabling environment for Standard Organization of Nigeria to operate freely to guarantee quality 3.Grants/Aids will be given to farmers and traders through Ministry of Commerce to qualifying individual or Company.	Improved Quality of goods and services through Supervision of production and motivation through grants/Aids by the State.	Ministry of Commerce and Industry	Ministry of Finance, and Ministry of Agriculture, Kogi Investment Promotion Agency, KCCIMA	N500,000,000	Jan-24	Oct-24	ONGOING	Extension officers on the field to advice cashew farmers. Sensitization exercises ongoing during production period to teach farmers on weeding and application of insecticides. *About 1150 Cashew are sensitised periodically. * Quarterly meetings carried out with Standard Organisation of Nigeria to guarantee quality of produces. CHALLENGES: Funding for Grants/Aids are yet to take off	CARRY OVER to next year action plan	
7	Harmonized and more transparent State taxes	Harmonize Local Government taxes with that of the State so as to improve the ease of doing business, to also increase revenue accountability and increase in IGR for both state and Local Government .	The State Tax Laws and the Local Government Revenue Laws should be merged into one document and published on the State and IRS websites .	*After harmonization, KIGIRS will be collecting tenement fees, radio and television license for the 21 Local Governments. Harmonization of tax laws with the Local Government: in addition to the other lines of revenue, including Emblem collection. This will be harmonized in the year 2024 with State KIGIRS collecting and sharing formula will be put in place between the state and the 21 Local Government Councils.	KIGIRS	Ministry of Commerce and Industries, State House of Assembly, MOG KCA, MOJ, 21 LG Chairmen, DLGs & KCCIMA	50,000,000	Jan-24	Nov, 2024	COMPLETED	*Establishment of signage and advertisement law which equally harmonized revenue on signage and advertisements in State and Local government. *Signage and property taxes has been merged . * All the harmonized laws has been published on the State/agency website. link: <a href="https://fn.kg.gov.ng/">https://fn.kg.gov.ng/</a>		
8	Quick determination of commercial disputes	To Improve significantly the time spent to settle commercial disputes	1. Establishment of Multi door Court House, Including acquisition of equipments. 2. Employment of skilled professionals and remuneration (at least 4 skilled arbitrators). 3.Remuneration of staff. 4. Public Awareness	Real Estates, Industries, Government, Civil Servants, Businesses, Farmers, Traders Target Objectives: 1. Multi door Court House is open to all manner of people in business community including artisans, petty trader, partnerships, Limited and Public Liability Companies that are involved in some forms of commercial disputes in the course of their transactions desiring quick determination of such disputes within Kogi State. 2. Employment opportunities to qualified arbitrators, reconciliatory, mediators and negotiators who are indigenes of Kogi State. 3. Employment opportunities to qualified administrative personnel, personal assistant, Secretaries, ICT personnel and other sundry staff. 4. Filing fees charged or penalties awarded against any party for defaults can generate substantial revenue for the Kogi State government	Ministry of Justice	Ministry of Commerce and Industry, KIGIRS, High Court of Justice , National Industrial Court, Taxes Appeal Tribunal , Bureau of Land & Urban Development, Town & Development Board & KCCIMA.	N150,000,000	Jan-24	Dec-24	ONGOING	1. Over 20 civil matters with about 10 at hearing stages 3 to report for settlement which if resolved is deemed with the eyes of the law as consent judgement for both parties. CHALLENGES: *Limited/Inadequate spread *Inadequate office equipments. *Shortage of Man power to man registry and support staff routine. *Absence of functional library or E-library	1. Prospective establishment of three (3) additional small claims court with one situated in each senatorial district. 2.Organize colloquium for stakeholders in the legal professional, private practitioners, members of the official B&B and the general public to take advantage of the establishment of the small claim courts being a novelty of Kogi State.	1. Sufficient funding. 2.Continuous Public Awareness

9	Establishment of a registry and development of a talent pool	<p>1. Creation of a pool of knowledgeable and skilled manpower that will facilitate eGovernment practices, technology acquisition, assimilation and diffusion in public service; Increase in productivity of workforce via digital literacy.</p> <p>2. Solving the conundrum around inadequacies in preparing current and potential workforce for digital economy and foster in them:</p> <ul style="list-style-type: none"> <li>General skills for creativity</li> <li>Interpersonal skills and ability to execute plans</li> <li>High standards and independence</li> <li>Natural inclination to further learning</li> <li>Skills for relevance and competitiveness in 21st Century</li> </ul> <p>3. Establishment of proficiency of workforce in digital literacy to guide policy formulation</p> <p>4. Growing of economy through a vibrant ICT Sector that contributes to increased revenue;</p> <p>5. Stimulation and optimization of investment and enterprise environment;</p> <p>6. Development of a knowledge-based economy that is rooted in sustained human capacity development, wealth generation and job creation;</p> <p>7. Improvement of operational efficiencies across government and economy-wide.</p>	<p>1. Conduct of baseline assessment to establish proficiency of potential and current workforce digital literacy using the ICT Digital Literacy metrics</p> <p>2. Development of Digital Literacy Strategy to bridge the identified gaps; Formulation of Policy; Setting of Standard and Guidelines</p> <p>3. Development of Digital Literacy Framework and Career Certification Roadmap at all levels of workforce;</p> <p>4. Establishment, Setting Up and Activation of six Centers for Development of Digital Literacy and Emerging Skills as testing and certification Centers in Kogi State</p> <p>5. Training and certification of all workforce at Project Office, zonal Project Offices in minimum of 3 and maximum of 5 skill areas starting with IC3 Digital Literacy in the first year;</p> <p>6. Training and certification of trainers in minimum of 3 and maximum of 5 skill areas starting with IC3 Digital Literacy in the first year;</p>	<p>All current public service workforce, regardless of career, level or job role</p> <p>All Potential workforce; graduate and non-graduate job seekers; unemployed or underemployed</p> <p>Small and medium scale businesses.</p> <p>Target Objectives: Build capacity in all participants using digital tool for ease of their businesses. Apply digital tools to gather, evaluate, and use information for the ease of businesses.</p> <ul style="list-style-type: none"> <li>Employ strategies to guide inquiry in digital environments.</li> <li>Use digital tools according to disciplinary conventions and in application to business processes.</li> <li>Engage proactively with digital tools in business environments.</li> <li>Apply existing knowledge to generate new ideas, products, or processes in digital representation of businesses.</li> <li>Use critical thinking skills to plan and conduct research, manage projects, solve problems, and make informed decisions using appropriate digital tools and resources.</li> <li>Process digital data and report results.</li> </ul>	Kogi State Information, Communication and Technology Agency (KICTMA)	Office of the Head of Service, Kogi Enterprise Development Agency and Kogi State, KOCCIMA	NS63,137,259	16-Jan-24	27-Oct-24	ONGOING	Kogi State Information and Communication Development Agency fully established and operational.	CARRIED OVER to next year action plan	
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